



**Warren Belt**

Retired Submarine Commanding Officer  
Current Operational Risk Professional

Warren graduated from the United States Naval Academy with a BS degree in Systems Engineering and entered the Navy's nuclear power training school. Over the next 20+ years, he rotated from sea assignment to shore duty culminating with Command of the Trident submarine USS ALASKA (SSBN 732) near Seattle. His final role in the U.S. Navy involved training other Commanding Officers and crews for their upcoming deployments.

Warren's navy career included both ballistic missile and fast attack submarines and many different mission types all over the world. He made 17 deployments great than 90 days and has lived about 12 years of his life under water. Warren worked often with NATO countries and was an Exchange Officer to the Royal Navy in Portsmouth, UK for two years, spending time on many countries' ships, aircraft and submarines.

Warren retired from the Navy and joined UBS in the Americas in 2006 as the head of business continuity and crisis management, then taking over the Americas Project Management Office (PMO), and finally Chief Operating Officer (COO) for Latin America. Warren moved to Group Internal Audit in London in 2011 to set up the capability to audit programs throughout their lifecycle including predictive analytics for at-risk programs. In 2013, he moved to run the Program Management Framework and Academy for all change programs (about USD 3B in change spend). In 2016, Warren moved to his current role in Operational Risk, supervising risk in change programs as well as Business Continuity, Data Analytics and Crisis Management and moving to Zurich in 2017.

Warren also has a Masters in Engineering Management and an MBA. In his spare time, he enjoys traveling with family and friends and CrossFit. He and his wife, Megan, have grown children spread across nine time zones.